

GANPAT UNIVERSITY									
FACULTY OF MANAGEMENT STUDIES									
Programme	Master of Business Administration				Branch/Spec.	Finance			
Semester	IV				Version	1.0.0.1			
Effective from Academic Year			2021-22		Effective for the batch Admitted in			June 2020	
Subject code	2IVA05WCM		Subject Name		WORKING CAPITAL MANAGEMENT				
Teaching scheme					Examination scheme (Marks)				
(Per week)	Lecture(DT)		Practical(Lab.)		Total		CE	SEE	Total
	L	TU	P	TW					
Credit	4	0	0	0	4	Theory	60	40	100
Hours	4	0	0	0	4	Practical	-	-	-
Pre-requisites: The students should possess basic understanding of financial terms and theories of Financial Management									
Objectives: The objective of the course is to acquaint the students with the importance of the working capital and the techniques used for effective working capital management									
Learning Outcomes: 2IVA05WCM.CO1: Understand the concepts, importance, and determinants of working capital, and assess practices in the Indian context. 2IVA05WCM.CO2: Apply models and tools for efficient cash flow management, liquidity optimization, and short-term financial planning. 2IVA05WCM.CO3: Analyze receivable and inventory policies using financial and statistical models for effective current asset management. 2IVA05WCM.CO4: Evaluate integrated working capital systems, regulatory frameworks, and treasury management practices for sound financial control.									
Theory syllabus									
Unit	Content								Hrs
1	Concept of working capital management-Importance-Kinds-Factors determining working capital-Estimating working capital requirements, Working capital management practices in India								15
2	Management of Cash-Motives-Cash System-Cash Flow Management-Types of Collection Systems-Cash Concentration Strategies-Disbursement Tools; Forecasting Cash Flows; Managing Corporate Liquidity, Determining the Optimum Level of Cash Balances-Baumol Model, Beranek Model, Miller-Orr Model, Stone Model.								15
3	Receivables Management-Determining appropriate Receivable Policy, Marginal Analysis, Credit Analysis and Decision, Heuristic Approach, Discriminant Analysis, Sequential Decision Analysis Inventory Management-Kinds of Inventories, Benefits and Costs of Holding Inventories; Inventory Management and Valuation, Inventory Control Models; Short Term Financing.								15
4	Programming Working Capital Management; Integrated Working Capital Management and Capital Investment Processes; Monetary System; Money Market in India; Working Capital Control; Instruments of the International Money Market. Working capital and banking policy (Recommendations of Dahejja Tandon, Chore & Marathe & Kannan committees.) MPBF norms, Managing credit risk, Disbursement and follow up of working capital finance by bank Symptoms of Poor Working Capital Management • Treasury Management: Domestic and International								15

Practical content	
Text Books	
1	Working Capital Management (text and cases) - V.K. Bhalla- Anmol Publications Private Ltd.
Reference Books	
1	Hampton, J. J. and Wagner, C. L. - Working Capital Management, John Wiley and Sons.
2	Mannes, T.S. and Zietlow, J. T. - Short-term Financial Management, West Pub. Co.
3	Scherr, F. C. - Modern Working Capital Management, Prentice Hall.
4	Smith, K. V. and Galliger, G. W. - Readings on Short-term Financial Management, West Pub. Co

Evaluation scheme:

<u>Component:</u>	<u>Weightage:</u>
University Exam:	40% (As per Exam Scheme 60:40)
Mid Semester Exam:	As per Exam Scheme (30%)
Continuous internal evaluation:	As per Exam Scheme (30%)
Quiz	15%
Assignment & Viva	15%

Note:

Version 1.0.0.0 (First Digit= New syllabus/Revision in Full Syllabus, Second Digit=Revision in Teaching Scheme, Third Digit=Revision in Exam Scheme, Forth Digit= Content Revision)

L=Lecture, TU=Tutorial, P= Practical/Lab., TW= Term work, DT= Direct Teaching, Lab.= Laboratory work

CE= Continuous Evaluation, SEE= Semester End Examination

Semester 4: Course Name: 2IVA05WCM WORKING CAPITAL MANAGEMENT							
Course Outcomes	PO1	PO2	PO3	PO4	PO5	PO6	PO7
2IVA05WCM.CO1	3	2	1	2	1	2	0
2IVA05WCM.CO2	2	3	2	3	0	2	1
2IVA05WCM.CO3	2	2	3	3	3	2	2
2IVA05WCM.CO4	3	2	3	2	3	3	2

Semester 4: Course Name: 2IVA05WCM WORKING CAPITAL MANAGEMENT			
Course outcomes	PSO1	PSO2	PSO3
2IVA05WCM.CO1	2	2	2
2IVA05WCM.CO2	3	3	2
2IVA05WCM.CO3	3	2	3
2IVA05WCM.CO4	3	3	2